

Fiscal Year

Start Year  
2023

-

End Year  
2023

***Authority Budget of:  
Camden County Utilities Authority***

**State Filing Year**

**2023**

**ADOPTED COPY**

***For the Period:***

***January 1, 2023***

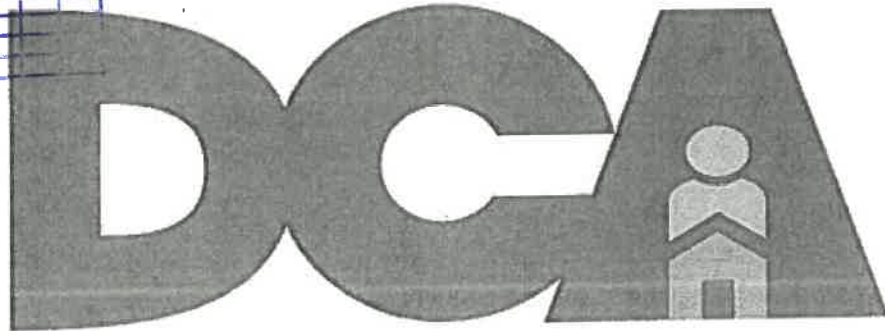
***to***

***December 31, 2023***

REC'D CCMUA  
FEB 12 '24 PM12:50

**www.ccmua.org**  
Authority Web Address

CCMUA DIVISION	ORIG	REV
ADMINISTRATIVE		
PLANNING		
IDENTIFICATION		
GENERAL COUNSEL		
CHIEF SECRETARY		
DEPARTMENT		
ASST. DIR.		
PERSONNEL		
BILLING		



NJ DEPARTMENT OF  
**Community Affairs**

***Division of Local Government Services***

**2023 AUTHORITY BUDGET  
CERTIFICATION SECTION**

**FISCAL YEAR 2023**

Camden County Utilities Authority

**AUTHORITY BUDGET**

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

**For Division Use Only**

**CERTIFICATION OF APPROVED BUDGET**

*It is hereby certified that the approved Budget made a part hereof complies with the requirements of law and the rules and regulations of the Local Finance Board, and approval is given pursuant to N.J.S.A. 40A:5A-11.*

*State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services*

By: Paul D. Cvent CPA, RMA Date: 2/12/2024

**CERTIFICATION OF ADOPTED BUDGET**

*It is hereby certified that the adopted Budget made a part hereof has been compared with the approved Budget previously certified by the Division, and any amendments made thereto. This adopted Budget is certified with respect to such amendments and comparisons only.*

*State of New Jersey  
Department of Community Affairs  
Director of the Division of Local Government Services*

By: Paul D. Cvent CPA, RMA Date: 2/12/2024

# 2023 PREPARER'S CERTIFICATION

Camden County Utilities Authority

## AUTHORITY BUDGET

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

It is hereby certified that the Authority Budget, including the Annual Budget and the Capital Budget/Program annexed hereto, represents the members of the governing body's resolve with respect to statute in that; all estimates of revenue are reasonable, accurate and correctly stated; all items of appropriation are properly set forth; and in form, and content, the budget will permit the exercise of the comptroller function within the Authority.

It is further certified that all proposed budgeted amounts and totals are correct. Also, I hereby provide reasonable assurance that all assertions contained herein are accurate and all required schedules are completed and attached.

Preparer's Signature:	Wayne Planamento
Name:	Wayne Planamento
Title:	Chief Financial Officer
Address:	1645 Ferry Avenue Camden, NJ 08104
Phone Number:	856-583-1266
Fax Number:	856-964-1829
E-mail Address:	wayne@ccmua.org

# AUTHORITY INTERNET WEBSITE CERTIFICATION

Authority's Web Address: www.ccmua.org

All authorities shall maintain either an Internet website or a webpage on the municipality's or county's Internet website. The purpose of the website or webpage shall be to provide increased public access to the authority's operations and activities. N.J.S.A. 40A:5A-17.1 requires the following items to be included on the Authority's website at a minimum for public disclosure. Check the boxes below to certify the Authority's compliance with N.J.S.A. 40A:5A-17.1.

- A description of the Authority's mission and responsibilities.
- The budgets for the current fiscal year and immediately preceding two prior years.
- The most recent Comprehensive Annual Financial Report (Unaudited) or similar financial information *(Similar information includes items such as Revenue and Expenditure pie charts, or other types of charts, along with other information that would be useful to the public in understanding the finances/budget of the Authority).*
- The complete (all pages) annual audits (not the Audit Synopsis) for the most recent fiscal year and immediately preceding two prior years.
- The Authority's rules, regulations and official policy statements deemed relevant by the governing body of the Authority to the interests of the residents within the Authority's service area or jurisdiction.
- Notice posted pursuant to the "Open Public Meetings Act" for each meeting of the Authority, setting forth the time date, location and agenda of each meeting.
- The approved minutes of each meeting of the Authority including all resolutions of the board and their committees; for at least three consecutive fiscal years.
- The name, mailing address, electronic mail address and phone number of every person who exercises day-to-day supervision or management over some or all of the operations of the Authority.
- A list of attorneys, advisors, consultants and any other person, firm, business, partnership, corporation or other organization which received any remuneration of \$17,500 or more during the preceding fiscal year for any service whatsoever rendered to the Authority.

It is hereby certified by the below authorized representative of the Authority that the Authority's website or webpage as identified above complies with the minimum statutory requirements of N.J.S.A. 40A:5A-17.1 as listed above. A check in each of the above boxes signifies compliance.

Name of Officer Certifying Compliance: Wayne Planamento  
Title of Officer Certifying Compliance: Chief Financial Officer  
Signature: Wayne Planamento

# 2023 APPROVAL CERTIFICATION

Camden County Utilities Authority

## AUTHORITY BUDGET

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

It is hereby certified that the Authority Budget, including all schedules appended hereto, are a true copy of the Annual Budget and Capital Budget/Program approved by resolution by the governing body Camden County Utilities Authority, at an open public meeting held pursuant to N.J.A.C. 5:31-2.3, on June 19, 2023.

It is further certified that the recorded vote appearing in the resolution represents not less than a of the full membership of the governing body thereof.

<b>Officer's Signature:</b>	Kim Michelini
<b>Name:</b>	Kim Michelini
<b>Title:</b>	Director of Administrative Operations/Authc
<b>Address:</b>	1645 Ferry Avenue Camden, NJ 08104
<b>Phone Number:</b>	856-583-1282
<b>Fax Number:</b>	856-964-1829
<b>E-mail Address:</b>	kim@ccmua.org

# 2023 AUTHORITY BUDGET RESOLUTION

## Camden County Utilities Authority

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

WHEREAS, the Annual Budget for Camden County Utilities Authority for the fiscal year beginning January 01, 2023 and ending December 31, 2023 has been presented before the governing body of the Camden County Utilities Authority at its open public meeting of June 19, 2023; and

WHEREAS, the Annual Budget as introduced reflects Total Revenues of \$90,969,401.00, Total Appropriations including any Accumulated Deficit, if any, of \$92,345,887.00, and Total Unrestricted Net Position planned to be utilized as funding thereof, of \$15,000,000.00; and

WHEREAS, the Capital Budget as introduced reflects Total Capital Appropriations of \$38,000,000.00 and Total Unrestricted Net Position planned to be utilized as funding thereof, of \$0.00; and

WHEREAS, the schedule of rents, fees and other charges in effect will produce sufficient revenues, together with all other anticipated revenues to satisfy all obligations to the holders of bonds of the Authority, to meet operating expenses, capital outlays, debt service requirements, and to provide for such reserves, all as may be required by law, regulation or terms of contracts and agreements; and

WHEREAS, the Capital Budget/Program, pursuant to N.J.A.C. 5:31-2, does not confer any authorization to raise or expend funds; rather it is a document to be used as part of the said Authority's planning and management objectives. Specific authorization to expend funds for the purposes described in this section of the budget must be granted elsewhere; by bond resolution, by a project financing agreement, by resolution appropriating funds from the Renewal and Replacement Reserve or other means provided by law.

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Camden County Utilities Authority, at an open public meeting held on June 19, 2023 that the Annual Budget, including all related schedules, and the Capital Budget/Program of the Camden County Utilities Authority for the fiscal year beginning January 01, 2023 and ending December 31, 2023, is hereby approved; and

BE IT FURTHER RESOLVED, that the anticipated revenues as reflected in the Annual Budget are of sufficient amount to meet all proposed expenditures/expenses and all covenants, terms and provisions as stipulated in the said Authority's outstanding debt obligations, capital lease arrangements, service contracts, and other pledged agreements; and

BE IT FURTHER RESOLVED, that the governing body of the Camden County Utilities Authority will consider the Annual Budget and Capital Budget/Program for Adoption on January 00, 1900.

Kim Micheline

(Secretary's Signature)

6/19/2023

(Date)

**Governing Body Recorded Vote**

Member	Aye	Nay	Abstain	Absent
Michael Brennan	Yes			
James Bresch	Yes			
Woodrow Cuffee	Yes			
Anne Cutler	Yes			
Erin Johnson				Absent
Bradford Stokes	Yes			
Jeffrey Swartz	Yes			
Stella Sytnik	Yes			
Currently Vacancy				Vacant/Absent

# 2023 ADOPTION CERTIFICATION

Camden County Utilities Authority

## AUTHORITY BUDGET

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

It is hereby certified that the Authority Budget and Capital Budget/Program annexed hereto is a true copy of the Budget adopted by the governing body of the Camden County Utilities Authority, pursuant to N.J.A.C 5:31-2.3, on July 17, 2023.

<b>Officer's Signature:</b>	Kim Michelini		
<b>Name:</b>	Kim Michelini		
<b>Title:</b>	Director of Administrative Operations/Authority Secretary		
<b>Address:</b>	1645 Ferry Avenue Camden, NJ 08104		
<b>Phone Number:</b>	856-583-1282	<b>Fax:</b>	856-964-1829
<b>E-mail address:</b>	kim@ccmua.org		



# 2023 ADOPTED BUDGET RESOLUTION

## Camden County Utilities Authority

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

WHEREAS, the Annual Budget and Capital Budget/Program for the Camden County Utilities Authority for the fiscal year beginning January 01, 2023 and ending December 31, 2023 has been presented for adoption before the governing body of the Camden County Utilities Authority at its open public meeting of July 17, 2023; and

WHEREAS, the Annual Budget and Capital Budget as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services; and

WHEREAS, the Annual Budget presented for adoption reflects Total Revenues of \$90,969,401.00, Total Appropriations, including any Accumulated Deficit, if any, of \$92,345,887.00, and Total Unrestricted Net Position utilized of \$15,000,000.00; and

WHEREAS, the Capital Budget as presented for adoption reflect Total Capital Appropriations of \$38,000,000.00 and Total Unrestricted Net Position Utilized of \$0.00; and

NOW, THEREFORE BE IT RESOLVED, by the governing body of the Camden County Utilities Authority at an open public meeting held on July 17, 2023 that the Annual Budget and Capital Budget/Program of the Camden County Utilities Authority for the fiscal year beginning January 01, 2023 and ending December 31, 2023 is hereby adopted and shall constitute appropriations for the purposes stated; and

BE IT FURTHER RESOLVED, that the Annual Budget and Capital Budget/Program as presented for adoption reflects each item of revenue and appropriation in the same amount and title as set forth in the introduced and approved budget, including all amendments thereto, if any, which have been approved by the Director of the Division of Local Government Services.

\_\_\_\_\_  
Kim Michelini  
(Secretary's Signature)

7/26/2023  
\_\_\_\_\_  
(Date)

Governing Body Recorded Vote				
Member	Aye	Nay	Abstain	Absent
Michael Brennan	Yes			
James Bresch	Yes			
Woodrow Cuffec	Yes			
Anne Cutler	Yes			
Erin Johnson				Absent
Bradford Stokes	Yes			
Jeffrey Swartz	Yes			
Stella Sytnik	Yes			
Current vacancy				Vacant/Absent

**2023 AUTHORITY BUDGET  
NARRATIVE AND INFORMATION SECTION**

# 2023 AUTHORITY BUDGET MESSAGE & ANALYSIS

## Camden County Utilities Authority

FISCAL YEAR: January 01, 2023 to December 31, 2023

*Answer all questions below using the space provided. Do not attach answers as a separate document.*

1. Complete a brief statement on the Fiscal Year 2023 proposed Annual Budget and make comparison to the Fiscal Year 2022 adopted budget for each Revenues and Appropriations. Explain any variances over +/-10% (as shown on budget pages F-2 and F-4) for each individual revenue and appropriation line item. Explanations of variances should include a description of the reason for the increase or decrease in the budgeted line item, not just an indication of the amount and percent of change. Upload any supporting documentation that will help explain the reason for the increase or decrease in the budgeted line item.

Administration – Insurance – Decrease of 57.0% or \$254,646:

The increase was mainly due to reclassification of general ledger accounts. Insurance costs have also increased to reflect this.

Cost of Providing Services – Miscellaneous COPS – Increase of 19.0% or \$516,907:

The increase was mainly due to reclassification of general ledger accounts. Insurance costs have also increased to reflect this.

Cost of Providing Services – Sludge – Increase of 14.9% or \$807,207:

Sludge costs have increased due to the failure of Dryer #1 in April 2023. It was anticipated that 90% of the sludge would again be processed through the dryers this budget year. With one unit down the total that could be processed through the dryers is 45%. The remaining non-dried sludge will be hauled to landfill which is 50% more costly and in greater volume than in the previous year. Repairs will not be complete until the 4th quarter of 2024.

Cost of Providing Services – Chemicals – Increase of 18.6% or \$943,920:

Chemicals costs have continued to increase significantly due to worldwide economic pressures. Sodium Hypochlorite, which is required for both the plant effluent disinfection and odor scrubbers, has increased 4 fold from previous contract prices. Additionally, the emulsion polymer now used to meet the demand of the new digestion system is much more efficient than the mannich composition used previously but also costs approximately 25% more overall.

2. Describe the state of the local/regional economy and how it may impact the proposed Annual Budget, including the planned Capital Program.

The Authority has been experiencing the same inflationary pressures that exist in the broader economy. Fortunately, due to the CCMUA's strong financial position, the Authority can absorb what it believes to be temporary price increases without a rate increase while continuing to move forward with its robust capital program.

3. Describe the reasons for utilizing Unrestricted Net Position in the proposed Annual Budget (i.e. rate stabilization, debt service reduction, to balance the budget, etc.) If the Authority's budget anticipated a use of Unrestricted Net Position, this question must be answered.

The CCMUA will utilize \$15 million in unrestricted net position to fund the CCMUA – Camden County shared services agreement for infrastructure.

# 2023 AUTHORITY BUDGET MESSAGE & ANALYSIS

## Camden County Utilities Authority

FISCAL YEAR: January 01, 2023 to December 31, 2023

*Answer all questions below using the space provided. Do not attach answers as a separate document.*

4. Identify any sources of funds transferred to the County/Municipality as a budget subsidy or shared service payments, pilot payments, or other types of contracts or agreements. (Example - To provide police services to the Authority, etc. and explain the reason for the transfer (i.e. to balance the County/Municipal Budget, etc.)

- 1) Sustainability Director, \$104,031 - Furthers the environmental mission of the Authority and helps to educate the public
- 2) Equal Employment Opportunity Officer, \$5,000 - Helps the Authority with compliance in matters of Equal Employment O
- 3) Human Resource Services, \$10,000 - Aids the Authority in Human Resource matters
- 4) Supplemental Legal Services, \$25,000 - Aids the Authority in legal matters as the Authority has transitioned to an outside
- 5) Security Guard Services, \$459,000 - The Authority has contracted with Camden County College for security guard services.
- 6) Funding of Certain Infrastructure, \$15,000,000 - Pursuant to NJ40:14B-40.2, the Authority entered into a shared services agreement wi
- 7) Sludge Disposal Services, \$1,100,000 - Authorizing a one-year extension for sludge disposal services with ACUA.
- 8) Project Management Services, \$91,250 - Agreement with Camden County Improvement Authority for project management services rel
- 9) Project Management Services, \$455,614 - Agreement with Camden County Improvement Authority for project management services re
- 10) Procurement Management Services, \$3,500 - Agreement with Camden County Improvement Authority for assistance in purchasing de
- 11) Design & Reconstruction Services, \$0 - Agreement with the County of Camden and the Boroughs of Audubon, Haddon Heights, and P

5. The proposed budget must not reflect an anticipated deficit from 2022 operations. If there exists an accumulated deficit from prior year's budgets (and funding is included in the proposed budget as a result of a prior year deficit) explain the funding plan to eliminate said deficit (N.J.S.A. 40A:5A-12). If the Authority has a net deficit reported in its most recent audit, it must provide a deficit reduction plan in response to this question.

N/A

(Prepare a response to deficits in most recent audit report pertaining to Deficits to Unrestricted Net Position caused by recording Pension and Post-Employment Benefits liabilities as required by GASB 68 and GASB 75) and similar types of deficits in the audit report. How would these deficits be funded?

about the importance of the County's waterways.  
opportunity.

: consultant to provide legal services.

th Camden County for the funding of infrastructure.

ited to the Newton Lake Dredging and Reclamation Project.  
lated to the Administration & Services Building renovations and upgrades.  
partment.

Mount Ephraim for the Kings Highway reconstruction project. 12) Premium Pay- \$0 - Shared services agreement with the County of Camde

on for premium pay as authorized by The American Rescue Plan Act. 13) Project Management Services, \$103,000 - Shared service agreement

between the CCMUA and CCIA for provision of project management services. 14) Household Hazardous Waste, \$50,000 - Shared Services /

**Agreement with the County of Camden for County Wide Household Hazardous Waste Collection Days**



# 2023 AUTHORITY BUDGET MESSAGE & ANALYSIS

## Camden County Utilities Authority

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

*Answer all questions below using the space provided. Do not attach answers as a separate document.*

6. Attach a schedule of the Authority's existing rate structure (connection fees, parking fees, service charges, etc.) if it has been changed since the prior year budget submission and a schedule of the proposed rate structure for the upcoming fiscal year. Explain any proposed changes in the rate structure and attach the resolution approving the change in rate structure, if applicable. (If no changes to fees or rates, indicate answer as "**Rates Are Staying The Same**").

The Authority is maintaining its annual user rate at \$352. The Authority increases the connection fee annually i

Rate/EDU Comparison Schedule & Connection Fee Rate  
Comparison 2022 to 2023

User Rate	2022		2023	
Rate	\$352		\$352	
Host Rate	\$219		\$219	
<b>EDU's by Type</b>	<b>2022</b>	<b>2022 Revenue</b>	<b>2023</b>	<b>2023 Revenue</b>
Residential	175,810	\$61,885,120	176,708	\$62,201,251
Residential w/Host	25,241	\$5,527,779	25,167	\$5,511,464
Business	21,447	\$7,549,344	21,656	\$7,622,736
Business w/Host	338	\$74,022	339	\$74,132
Industrial	9,716	\$3,420,032	9,005	\$3,169,760
Intergovernmental	2,364	\$832,128	2,362	\$831,248
Other	16,838	\$5,926,976	16,704	\$5,879,808
Other w/Host	399	\$87,381	449	\$98,331
<b>Totals</b>	<b>252,153</b>	<b>\$85,302,782</b>	<b>252,390</b>	<b>\$85,388,729</b>
<b>Connection Fee</b>	<b>2022</b>	<b>2023</b>		
	\$6,363	\$6,419		

## AUTHORITY CONTACT INFORMATION FISCAL YEAR 2023

Please complete the following information regarding this Authority. All information requested below must be completed.

<b>Name of Authority:</b>	Camden County Utilities Authority		
<b>Federal ID Number:</b>	22-2003702		
<b>Address:</b>	1645 Ferry Avenue		
<b>City, State, Zip:</b>	Camden	NJ	08104
<b>Phone: (ext.)</b>	856-541-3700	<b>Fax:</b>	856-964-1829

<b>Preparer's Name:</b>	Wayne Planamento		
<b>Preparer's Address:</b>	1645 Ferry Avenue		
<b>City, State, Zip:</b>	Camden	NJ	08109
<b>Phone: (ext.)</b>	856-583-1266	<b>Fax:</b>	856-964-1829
<b>E-mail:</b>	wayne@ccmua.org		

<b>Chief Executive Officer*</b>	Scott Schreiber		
<i>*Or person who performs these functions under another title.</i>			
<b>Phone: (ext.)</b>	856-583-1261	<b>Fax:</b>	856-964-1829
<b>E-mail:</b>	sschreiber@ccmua.org		

<b>Chief Financial Officer*</b>	Wayne Planamento		
<i>*Or person who performs these functions un</i>			
<b>Phone: (ext.)</b>	Camden	NJ	08109
<b>E-mail:</b>	856-583-1266	<b>Fax:</b>	856-964-1829
	wayne@ccmua.org		

<b>Name of Auditor:</b>	Carol McAllister		
<b>Name of Firm:</b>	Bowman & Company		
<b>Address:</b>	601 White Horse Road		
<b>City, State, Zip:</b>	Voorhees	NJ	08043
<b>Phone: (ext.)</b>	856-435-6200	<b>Fax:</b>	856-435-0440
<b>E-mail:</b>	cmcallister@bowmanllp.com		

# AUTHORITY INFORMATIONAL QUESTIONNAIRE

## Camden County Utilities Authority

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

1. Provide the number of individuals employed as reported on the Authority's most recent Form W-3, Transmittal of Wage, and Tax Statement:

158

2. Provide the amount of total salaries and wages reported on the Authority's most recent Form W-3, Transmittal of Wage, and Tax Statements:

\$ 10,410,910.07

3. Provide the number of regular voting members of the governing body:

9

(5 or 7 per State statute, possibly more for regional authorities)

4. Provide the number of alternate voting members of the governing body:

0

(Maximum is 2)

5. **Regional Authorities Only** - Did all individuals that were required to file a Financial Disclosure Statement for the current fiscal year because of their relationship with the Authority file the form as required?

Yes

Check to see if individuals filed their FDS on the FDS webpage: <https://www.nj.gov/dca/divisions/dlgs/resources/fds.html>.

If "no", provide a list of those individuals who failed to file a Financial Disclosure Statement and an explanation as to the reason for their failure to file.

6. Does the Authority have any amounts receivable from current or former commissioners, officers, key employees, or the highest compensated employee?

No

If "yes", provide a list of those individuals, their position, the amount receivable, and a description of the amount due to the Authority.

7. Was the Authority a party to a business transaction with one of the following parties:

a. A current or former commissioner, officer, key employee, or highest compensated employee?

No

b. A family member of a current or former commissioner, officer, key employee, or highest compensated employee?

Yes

c. An entity of which a current or former commissioner, officer, key employee, or highest compensated employee (or family member thereof) was an officer or direct or indirect owner?

Yes

If the answer to any of the above is "yes", provide a description of the transaction including the name of the commissioner, officer, key employee, or highest compensated employee (or family member thereof) of the Authority; the name of the entity and relationship to the individual or family member; the amount paid; and whether the transaction was subject to a competitive bid process.

8. Did the Authority during the most recent fiscal year pay premiums, directly or indirectly, on a personal benefit contract\*?

No

\*A personal benefit contract is generally any life insurance, annuity, or endowment contract that benefits, directly or indirectly, the transferor, a member of the transferor's family, or any other person designated by the transferor.

If "yes", provide a description of the arrangement, the premiums paid, and indicate the beneficiary of the contract.

9. Explain the Authority's process for determining compensation for all persons listed on Page N-4. Include whether the Authority's process includes any of the following: 1) review and approval by the commissioners or a committee thereof; 2) study or survey of compensation data for comparable positions in similarly sized entities; 3) annual or periodic performance evaluation; 4) independent compensation consultant; and/or 5) written employment contract. Attach a narrative of your Authority's procedures for all individuals listed on Page N-4 (2 of 2).

# AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

## Camden County Utilities Authority

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

**10. Did the Authority pay for meals or catering during the current fiscal year?** No  
*If "yes", provide a detailed list of all meals and/or catering invoices for the current fiscal year and provide an explanation for each expenditure listed.*

**11. Did the Authority pay for travel expenses for any employee of individual listed on Page N-4?** Yes  
*If "yes", provide a detailed list of all travel expenses for the current fiscal year and provide an explanation for each expenditure listed.*

**12. Did the Authority provide any of the following to or for a person listed on Page N-4 or any other employee of the Authority?**

- |   |     |
|---|-----|
| a. First class or charter travel                      | No  |
| b. Travel for companions                              | No  |
| c. Tax indemnification and gross-up payments          | No  |
| d. Discretionary spending account                     | No  |
| e. Housing allowance or residence for personal use    | No  |
| f. Payments for business use of personal residence    | No  |
| g. Vehicle/auto allowance or vehicle for personal use | Yes |
| h. Health or social club dues or initiation fees      | No  |
| i. Personal services (i.e. maid, chauffeur, chef)     | No  |

*If the answer to any of the above is "yes", provide a description of the transaction including the name and position of the individual and the amount expended.*

**13. Did the Authority follow a written policy regarding payment or reimbursement for expenses incurred by employees and/or commissioners during the course of Authority business and does that policy require substantiation of expenses through receipts or invoices prior to reimbursement?** Yes

*If "no", attach an explanation of the Authority's process for reimbursing employees and commissioners for expenses. (If your authority does not allow for reimbursements, indicate that in answer).*

**14. Did the Authority make any payments to current or former commissioners or employees for severance or termination?** No  
*If "yes", provide explanation, including amount paid.*

**15. Did the Authority make payments to current or former commissioners or employees that were contingent upon the performance of the Authority or that were considered discretionary bonuses?** No

*If "yes", provide explanation including amount paid.*

**16. Did the Authority receive any notices from the Department of Environmental Protection or any other entity regarding maintenance or repairs required to the Authority's systems to bring them into compliance with current regulations and standards that it has not yet taken action to remediate?** No

*If "yes", provide explanation as to why the Authority has not yet undertaken the required maintenance or repairs and describe the Authority's plan to address the conditions identified.*

# AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

Camden County Utilities Authority

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

17. Did the Authority receive any notices of fines or assessments from the Department of Environmental Protection or any other entity due to noncompliance with current regulations (i.e. sewer overflow, etc.)?  No

*If "yes", provide description of the event or condition that resulted in the fine/assessment and indicate the amount of the fine/assessment.*

# AUTHORITY INFORMATIONAL QUESTIONNAIRE (CONTINUED)

## Camden County Utilities Authority

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

*Use the space below to provide clarification for any Questionnaire responses.*

- 7-b. The Authority was party to a business transaction with EB Fence LLC for fence repair and bollards replacement in the amount of \$5,660. EB Fence's owner is Jeff Michelini, who is the husband of the Authority's Secretary, Kim Michelini. The Authority selected EB Fence from the NJ approved vendor list.
- 7-c. The Authority is a party to a business transaction with 1st Colonial Community Bank. The bank's President and Chief Executive Officer is Gerald Banmiller who is a former commissioner of the Authority who resigned from the Board in 1996. The Authority's Concentration and Accounts Payable funds are held with 1st Colonial Community Bank and the Authority does not compensate the bank in any manner for the banking services it provides. The Authority selected this bank to hold said accounts after soliciting quotes from vendors. It was determined that 1st Colonial Community Bank provided the best economic benefit to the Authority.
9. The list on Page N-4 is comprised of CCMUA Commissioners and CCMUA employees. The Commissioners are not paid by the CCMUA for their service. With regard to the high level CCMUA employees on the list, the salaries are recommended by a subcommittee of the CCMUA Board of Commissioners and the CCMUA Executive Director, and then approved formally by the CCMUA Board of Commissioners. The salary analysis includes looking at comparable utilities and also the CCMUA's own existing salary structure.
11. Scott Schreiber and Oleg Zonis were reimbursed for airfare and hotel charges when attending the annual WEFTEC conference in October 2022. Mr. Schreiber charged two rooms (for Zonis & Schreiber) on his personal credit card and was reimbursed accordingly. Zonis and Schreiber each paid for their own airfare and were reimbursed accordingly. The reimbursement occurred in November 2022 (Scott Schreiber \$2,191.29 and Oleg Zonis \$648.20)
- 12 g. Below are assigned Authority vehicles, solely for the purpose of Authority business so they are able to promptly respond to after hour emergencies.
- Ely Reyes - Chief, Electrical Systems Division
  - Oleg Zonis - Director of Engineering & Process Maintenance
  - James Bruynell - Assistant Supervising Electrician
  - Len Gipson - Director of Operation & Maintenance
  - Charles Amatuzio - Assistant Chief Pump Station Operator
  - Tom Hale - Assistant Chief Pump Station Operator
  - Joe Gilch - Supervising Mechanic
  - Andrew Harrington - Supervising Sewage Plant Repairer
  - Bruce Englebert - Supervising Sewage Plant Repairer
  - Mark Hagan - Supervising Sewage Plant Repairer

**AUTHORITY SCHEDULE OF COMMISSIONERS, OFFICERS, KEY EMPLOYEES  
HIGHEST COMPENSATED EMPLOYEES AND INDEPENDENT CONTRACTORS**

**Camden County Utilities Authority**

**FISCAL YEAR: January 01, 2023 to December 31, 2023**

*Complete the attached table for all persons required to be listed per #1-4 below.*

- 1) List all of the Authority's current commissioners and officers and amount of compensation from the Authority as defined below. Enter zero if no compensation was paid.
- 2) List all of the Authority's key employees and highest compensated employees other than a commissioner or officer as defined below and amount of compensation from the Authority.
- 3) List all of the Authority's former officers, key employees, and highest compensated employees who received more than \$100,000 in reportable compensation from the Authority during the most recent fiscal year completed.
- 4) List all of the Authority's former commissioners who received more than \$10,000 in reportable compensation from the Authority during the most recent fiscal year completed.

**Commissioner:** A member of the governing body of the authority with voting rights. Include alternates for the purposes of this schedule.

**Officer:** A person elected or appointed to manage the authority's daily operations at any time during the year, such as the chairperson, vice-chairperson, secretary, or treasurer. For the purposes of this schedule, treat the authority's top management official and top financial officer as officers, if applicable. A member of the governing body may be both a commissioner and an officer for the purposes of this schedule.

**Key Employee:** An employee or independent contractor of the authority (other than a commissioner or officer) who meets

- a) The individual received reportable compensation from the authority and other public entities in excess of \$150,000 for the most recent fiscal year completed; and
- b) The individual has responsibilities or influence over the authority as a whole or has power to control or determine 10% or more of the authority's capital expenditures or operating budget.

**Highest Compensated Employee:** One of the five highest compensated employees or independent contractors of the authority other than current commissioners, officers, or key employees whose aggregate reportable compensation from the authority and other public entities is greater than \$100,000 for the most recent fiscal year completed.

**Compensation:** All forms of cash and non-cash payments or benefits provided in exchange for services, including salaries and wages, bonuses, severance payments, deferred payments, retirement benefits, fringe benefits, and other financial arrangements or transactions such as personal vehicles, meals, housing, personal, and family education benefits, below-market loans, payment of personal or family travel, entertainment, and personal use of the Authority's property. Compensation includes payments and other benefits provided to both employees and independent contractors in exchange for services.

**Reportable Compensation (Use the most recent W-2 available):** The aggregate compensation that is reported (or required to be reported) on Form W-2, box 1 or 5, whichever amount is greater, and/or Form 1099-MISC, box 7, for the most recent calendar year ended 60 days before the start of the proposed budget year.

**Camden County Utilities Authority**  
**For the Period January 01, 2023 to December 31, 2023**

Name	Title	Average Hours per Week Dedicated to Position	Position			Reportable Compensation from Authority (W-2/ 1099)				Estimated amount of other compensation from the Authority (health benefits, pension, etc.)	Total Compensation from Authority						
			Commissioner	Officer	Key Employee	Highest Compensated	Former	Base Salary/ Stipend	Bonus			Other (auto allowance, expense account, payment in lieu of health benefits, etc.)					
1 Michael Brennan	Chairman	10		X													
2 James Bresch	Vice Chairman	3		X													
3 Jeffrey S. Swartz	Treasurer	2		X													
4 Woodrow Cuffee	Commissioner	2	X														
5 Anne P. Cutler	Commissioner	1	X														
6 Bradford Stokes	Commissioner	2	X														
7 Stella Sytnik	Commissioner	1	X														
8 Erin L. Johnson	Commissioner	1	X														
9 Robert Cornforth	Director of O & M	40			X			6,338.17			30,785.17	217,106.34					
10 Leonard Gipson	Director of O & M	40			X			2,548.78			42,096.76	224,628.54					
11 Kim Michellini	Authority Secretary	40		X				1,670.33			34,200.65	155,758.98					
12 Wayne Planamento	CFO	50		X				2,283.78			25,923.39	169,543.17					
13 Scott Schreiber	Executive Director	50		X				6,306.82			20,756.33	188,651.15					
14 Oleg Zonis	Director of Engineering & Process Systems	35			X			7,136.74			23,266.12	214,374.86					
15 Stephanie Madden	General Counsel	35			X			1,423.32			38,878.11	175,827.43					
16 Anthony Finl	Assistant Chief Sewage Plant Operator	50				X		56,416.04			33,566.85	206,518.89					
17																	
18																	
19																	
20																	
21																	
22																	
23																	
24																	
25																	
26																	
27																	
28																	
29																	
30																	
31																	
32																	
33																	
34																	
35																	
<b>Total:</b>										\$	1,218,812.00	\$	84,123.98	\$	249,473.38	\$	1,552,409.36





## Schedule of Health Benefits - Detailed Cost Analysis

Camden County Utilities Authority

For the Period: January 01, 2023 to December 31, 2023

If no health benefits, check this box:

	# of Covered Members (Medical & Rx) Proposed Budget	Annual Cost Estimate per Employee Proposed Budget	Total Cost Estimate Proposed Budget	# of Covered Members (Medical & Rx) Current Year	Annual Cost per Employee Current Year	Total Current Year Cost	\$ Increase (Decrease)	% Increase (Decrease)
<b>Active Employees - Health Benefits - Annual Cost</b>								
Single Coverage	33	15,562.76	513,571.08	35	14,160.63	495,622.05	17,949.03	3.6%
Parent & Child	14	30,423.42	425,927.88	13	30,788.25	400,247.25	25,680.63	6.4%
Employee & Spouse (or Partner)	19	32,888.69	624,885.11	20	31,087.00	621,740.00	3,145.11	0.5%
Family	56	39,756.63	2,226,371.28	36	38,314.36	1,379,316.96	847,054.32	61.4%
Employee Cost Sharing Contribution (enter as negative -)			(808,435.22)			(675,456.79)	(132,978.43)	19.7%
<b>Subtotal</b>	<b>122</b>		<b>2,982,320.13</b>	<b>104</b>		<b>2,221,469.47</b>	<b>760,850.66</b>	<b>34.2%</b>
<b>Commissioners - Health Benefits - Annual Cost</b>								
Single Coverage			-			-		
Parent & Child			-			-		
Employee & Spouse (or Partner)			-			-		
Family			-			-		
Employee Cost Sharing Contribution (enter as negative -)			-			-		
<b>Subtotal</b>								
<b>Retirees - Health Benefits - Annual Cost</b>								
Single Coverage	31	8,147.15	252,561.65	27	7,663.65	206,918.55	45,643.10	22.1%
Parent & Child			-			-		
Employee & Spouse (or Partner)	28	13,219.95	370,158.60	27	11,324.23	305,754.21	64,404.39	21.1%
Family	6	36,937.69	221,626.14	7	29,777.33	208,091.31	13,534.83	6.5%
Employee Cost Sharing Contribution (enter as negative -)			(17,209.44)			(15,345.95)	(1,863.49)	12.1%
<b>Subtotal</b>	<b>65</b>		<b>827,136.95</b>	<b>61</b>		<b>705,418.12</b>	<b>121,718.83</b>	<b>17.3%</b>
<b>GRAND TOTAL</b>	<b>187</b>		<b>3,809,457.08</b>	<b>165</b>		<b>2,926,887.59</b>	<b>882,569.49</b>	<b>30.2%</b>

Is medical coverage provided by the SHBP (Yes or No)?	No
Is prescription drug coverage provided by the SHBP (Yes or No)?	No

Camden County Utilities Authority

For the Period: January 01, 2023 to December 31, 2023

Complete the below table for the Authority's accrued liability for compensated absences.  
 If no accumulated absences, check this box:

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences per Most Recent Audit	Dollar Value of Accrued Compensated Absence Liability	Legal Basis for Benefit		
			Approved Labor Agreement	Resolution	Individual Employment Agreement
Acevedo, Jose	23.44	\$ 6,134.68	x		
Amatuzio, Charles	6.88	\$ 2,463.23	x		
Anthony, John	0.75	\$ 199.80	x		
Banks, Brian	9	\$ 1,800.00	x		
Beatty, Kenneth	1	\$ 223.44	x		
Bishop, Brian	0	\$ -	x		
Bivona, L	1.29	\$ 281.87	x		
Bjork, Robert	19.56	\$ 5,442.74	x		
Bligh, Kristian	25.81	\$ 12,753.16		x	
Boyle, John	10.69	\$ 3,194.49	x		
Brose, Gregg	6.63	\$ 1,898.14	x		
Bruynell, James	8.44	\$ 2,596.61	x		
Canning-Hunter, Donna	1.21	\$ 223.20	x		
Carrasquillo, David	0	\$ -	x		
Carson, Brian	7.38	\$ 1,049.52	x		
Carter, Samet	4.19	\$ 1,309.82		x	
Chacon, Miguel	0	\$ -	x		
Ciquero, Brett	0	\$ -	x		
<b>Total liability for accumulated compensated absences at per most recent audit (this page only)</b>		<b>\$ 39,570.70</b>			

**Camden County Utilities Authority**  
**For the Period: January 01, 2023 to December 31, 2023**

*Complete the below table for the Authority's accrued liability for compensated absences.*

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences per Most Recent Audit	Dollar Value of Accrued Compensated Absence Liability	Legal Basis for Benefit		
			Approved Labor Agreement	Resolution	Individual Employment Agreement
Clark, James	1.36	\$ 230.70	x		
Clark, Kenneth	18.44	\$ 5,046.49	x		
Clements, Lewis	0.5	\$ 139.11	x		
Clyde, David	25	\$ 6,659.90	x		
Cole, Gary	7.75	\$ 1,341.35	x		
Contravo, Eileen	11.13	\$ 1,834.17	x		
Cornforth, Robert	131.91	\$ 89,344.34		x	
Crammer, Alice	9.56	\$ 3,138.49	x		
Daly, Marian	0	\$ -	x		
Deets, Robert	0.38	\$ 54.57	x		
Delakas, Wayne	0.25	\$ 69.56	x		
Delgado, Isidro	0	\$ -	x		
DeLuca, Anthony	8.63	\$ 3,385.38	x		
Doherty, Delinda	23.81	\$ 6,923.03	x		
Edmondson, Emanuel	0	\$ -	x		
Edwards, Joseph	4	\$ 1,186.46	x		
Engelbert, Johnathon	0.69	\$ 183.15	x		
Engelbert, Bruce	24.75	\$ 7,896.01	x		

**Total liability for accumulated compensated absences at per most recent audit (this page only) \$ 127,432.71**

**Camden County Utilities Authority**  
**For the Period: January 01, 2023 to December 31, 2023**

*Complete the below table for the Authority's accrued liability for compensated absences.*

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences per Most Recent Audit	Dollar Value of Accrued Compensated Absence Liability	Legal Basis for Benefit		
			Approved Labor Agreement	Resolution	Individual Employment Agreement
Eustace, Richard	2	\$ 547.42	x		
Farmer, Matthew	6.25	\$ 2,027.09	x		
Featheringill, John	0.06	\$ 9.20	x		
Feeney, Timothy	0.57	\$ 144.93	x		
Fini, Anthony	1.5	\$ 579.48	x		
Force, Jacqueline	25	\$ 4,595.29	x		
Foster, Stephen	35.13	\$ 17,354.18		x	
Frame, John	12.13	\$ 3,230.05	x		
Fry, Jason	4.5	\$ 1,661.54		x	
Gaughan, Karen	0	\$ -	x		
Gauntt, Ryan	6.63	\$ 1,223.08	x		
Gibbs, Robert	0	\$ -	x		
Gilch, Joseph	8.13	\$ 2,688.41	x		
Gipson, Leonard	8.88	\$ 6,011.04		x	
Gonzalez, Roberto	2.19	\$ 582.74	x		
Gonzalez, Jose	25.5	\$ 6,793.10	x		
Gooch, William	1.25	\$ 373.63	x		
Greene, Michael	16.75	\$ 4,584.60	x		
<b>Total liability for accumulated compensated absences at per most recent audit (this page only)</b>		<b>\$ 52,405.78</b>			

**Camden County Utilities Authority**  
**For the Period: January 01, 2023 to December 31, 2023**

*Complete the below table for the Authority's accrued liability for compensated absences.*

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences per Most Recent Audit		Dollar Value of Accrued Compensated Absence Liability	Legal Basis for Benefit			
	24.5	0.75		0	0	Approved Labor Agreement	Resolution
Groff, David	24.5	\$	9,464.82		x		
Hagan, Mark	0.75	\$	229.67		x		
Hale, Thomas	0	\$	-		x		
Hanna, David	0	\$	-		x		
Harrington, Andrew	0.94	\$	267.87		x		
Harrington, Joseph	2.63	\$	784.61		x		
Harrington III, Joseph	0.44	\$	116.30		x		
Harris, Stephen	3.69	\$	850.96		x		
Hazelton, James	7.5	\$	2,687.16		x		
Herman, Gary	9.75	\$	1,687.50		x		
Hickman, Robert	17.38	\$	5,672.00		x		
Hill, Dominic	0	\$	-		x		
Jones, Edward	24.63	\$	12,166.45			x	
Jones, Mary Ann	24.71	\$	4,542.77		x		
Keel, Bryan	0	\$	-		x		
Kelly, John	11.69	\$	3,160.03		x		
Knighton, Daniel	7	\$	2,704.23		x		
Kroil, Peter	20.07	\$	4,799.46		x		
<b>Total liability for accumulated compensated absences at per most recent audit (this page only)</b>		<b>\$</b>	<b>49,133.83</b>				

**Camden County Utilities Authority**

For the Period: January 01, 2023 to December 31, 2023

*Complete the below table for the Authority's accrued liability for compensated absences.*

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences per Most Recent Audit	Dollar Value of		Legal Basis for Benefit		
		Accrued Compensated Absence Liability		Approved Labor Agreement	Resolution	Individual Employment Agreement
Laska, Micheal	0	\$	-	x		
Lechner, Corey	5.44	\$	1,065.60	x		
Lessig, Ann	18.5	\$	5,378.52	x		
Lester, Candace	19.07	\$	3,929.08	x		
Littles, Grady	0	\$	-	x		
Lose, Daniel	17.31	\$	6,469.48		x	
Madden, Stephanie	10.21	\$	5,209.29		x	
Majchrzak, Edward	1	\$	296.62	x		
Mallon, Keith	20.13	\$	9,943.14	x		
Maul, Robert	17.69	\$	5,286.79	x		
Metzinger, Catherine	0	\$	-	x		
Michelini, Kimberly	35	\$	15,790.38		x	
Miller, Todd	2.31	\$	685.92	x		
Minner, Woodrow	3.94	\$	992.63	x		
Montgomery, Caitlin	3.25	\$	1,062.50	x		
Mosely, Jason	1.25	\$	177.88	x		
Miscisz, Peter	0.88	\$	239.49	x		
Mueller, Nicholas	0.81	\$	281.25		x	
<b>Total liability for accumulated compensated absences at per most recent audit (this page only)</b>		\$	<b>56,808.57</b>			

**Camden County Utilities Authority**  
**For the Period: January 01, 2023 to December 31, 2023**

*Complete the below table for the Authority's accrued liability for compensated absences.*

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences per Most Recent Audit	Dollar Value of Accrued Compensated Absence Liability	Legal Basis for Benefit		
			Approved Labor Agreement	Resolution	Individual Employment Agreement
Murphy, Nathaniel	5.56	\$ 1,481.83	x		
Musselman, Richard	1.13	\$ 304.17	x		
Noble, Coleen	7.38	\$ 1,589.82	x		
O'Donnell, Ryan	3.88	\$ 1,032.29	x		
Ortiz, Maria	14.79	\$ 3,106.04	x		
Ortiz, Luis	1.31	\$ 359.24	x		
Pierson, Andrew	5.13	\$ 1,212.26	x		
Pippett, Samuel	8	\$ 1,191.94	x		
Planamento, Wayne	51.47	\$ 27,375.87		x	
Portillo, Daniel	25	\$ 6,543.65	x		
Quering, John	7	\$ 1,940.94	x		
Raffery, Kevin	2	\$ 540.75	x		
Reyes, Eliezer	19.88	\$ 9,819.63		x	
Rieser, William	2	\$ 380.51	x		
Rivera, Jorge	0	\$ -	x		
Rockhill, JoEllen	0	\$ -	x		
Romano, Joseph	20.94	\$ 5,577.67	x		
Roskoph, Zane	10	\$ 1,936.19	x		
<b>Total liability for accumulated compensated absences at per most recent audit (this page only)</b>		<b>\$ 64,392.80</b>			



**Camden County Utilities Authority**  
**For the Period: January 01, 2023 to December 31, 2023**

*Complete the below table for the Authority's accrued liability for compensated absences.*

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences per Most Recent Audit		Dollar Value of Accrued Compensated Absence Liability		Legal Basis for Benefit		
	6.38	0	\$ 1,335.47	-	Approved Labor Agreement	Resolution	Individual Employment Agreement
Sanchez, Dolores					x		
Saravia, Karen					x		
Savidge, Kathleen	0.44		123.20		x		
Schreiber, Scott	17.64		10,728.21			x	
Sheahan, John	5.06		1,591.77		x		
Smith, Alisa	16.69		4,851.57			x	
Smith, Esaias	0		-		x		
Smith, Kenneth	12.13		3,318.71		x		
Stallworth, Anthony	0		-		x		
Theisen, Joseph	8.13		2,284.81		x		
Thomas, William	5		1,483.08		x		
Thurber, Nathan	4		925.24		x		
Tomsa, Dumitru	16.8		4,304.13		x		
Waddington, Randy	0		-		x		
Waldron, Christopher	15.14		5,496.33				x
Walsh, Martin	1		286.51		x		
Walsh, Patrick	0.38		109.37		x		
Wilson, Jay	0.25		66.60		x		
<b>Total liability for accumulated compensated absences at per most recent audit (this page only)</b>			<b>\$ 36,905.00</b>				

**Camden County Utilities Authority**  
**For the Period: January 01, 2023 to December 31, 2023**

*Complete the below table for the Authority's accrued liability for compensated absences.*

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences per Most Recent Audit	Dollar Value of Accrued Compensated Absence Liability		Legal Basis for Benefit		
				Approved Labor Agreement	Resolution	Individual Employment Agreement
Wolf, George	0.56	\$	165.28	x		
Ziomek, John	0	\$	-	x		
Zuchowski, Michael	15.13	\$	4,029.24	x		
<b>Total liability for accumulated compensated absences at per most recent audit (this page only)</b>		\$	<b>4,194.52</b>			

**Camden County Utilities Authority**

**For the Period: January 01, 2023 to December 31, 2023**

*Complete the below table for the Authority's accrued liability for compensated absences.*

Individuals Eligible for Benefit	Gross Days of Accumulated Compensated Absences per Most Recent Audit	Dollar Value of Accrued Compensated Absence Liability	Legal Basis for Benefit		
			Approved Labor Agreement	Resolution	Individual Employment Agreement
Total liability for accumulated compensated absences at per most recent audit (all pages)		\$ 430,843.91			

**Schedule of Shared Service Agreements**

Camden County Utilities Authority

For the Period: January 01, 2023 to December 31, 2023

If no shared services, check this box:

Enter the shared service agreements that the Authority currently engages in and identify the amount that is received/paid for those services.

Name of Entity Providing Service	Name of Entity Receiving Service	Type of Shared Service Provided	Comments (Enter more specifics if needed)	Agreement Effective Date	Agreement End Date	Amount to be Received by/ Paid from Authority
Camden County MUA	Camden County	Sustainability Director	CCMUA hires and pay wages for Sustainability Director	9/15/2014	N/A	\$ 104,031
Camden County	Camden County MUA	Equal Employment Opportunity Officer	Helps Authority w/ compliance in matters of Equal Employment Opportunity	2/18/2020	2/18/2025	\$5,000/yr
Camden County	Camden County MUA	Human Resources Services	Aids the Authority in HR matters	9/17/2017	8/31/2022	\$10,000/yr
Camden County	Camden County MUA	Supplemental Legal Services	Aids the Authority in legal matters as the Authority has transitioned to an outside consultant to provide legal services	8/17/2017	8/16/2022	\$25,000/yr
Camden County College	Camden County MUA	Security Guard Services	For security guard services	1/1/2023	12/31/2024	\$ 459,000
Camden County MUA	Camden County	Funding of Certain Infrastructure	Pursuant to NJ10-148-40.2	10/20/2015	10/19/2024	\$ 15,000,000
ACUA	Camden County MUA	Sludge disposal services	Authorizing a one-year extension for sludge disposal services with ACUA	8/1/2022	12/31/2026	\$ 1,100,000
Camden County Improvement Authority	Camden County MUA	Project management services	Related to the Newton Lake Dredging and Reclamation Project	8/20/2020	9/1/2022	\$ 91,250
Camden County Improvement Authority	Camden County MUA	Project management services	Related to the Administration & Services building renovations and upgrades	2/16/2021	ration of proj	\$ 455,614
Camden County Improvement Authority	Camden County MUA	Project management services	For provision of project management services	6/20/2022	6/19/2024	\$ 103,000
Camden County Improvement Authority	Camden County MUA	Project management services	For assistance in purchasing department	9/20/2021	N/A	\$ 3,500
CCMUA	Camden County, Audubon, Haddon Heights, & Mt. Ephraim	Design & Reconstruction services	For the Kings Highway reconstruction project	2/22/2022	12/31/2023	\$ -
Camden County	CCMUA	Premium Pay	For premium pay as authorized by The American Rescue Plan Act	4/11/2022	4/15/2022	\$ -
Camden County	Camden County MUA	Household Hazardous Waste	For County Wide Household Hazardous Waste Collection Days	9/19/2022	12/31/2022	\$ 50,000

### Schedule of Shared Service Agreements (Cont.)

Camden County Utilities Authority

For the Period: January 01, 2023 to December 31, 2023

*Enter the shared service agreements that the Authority currently engages in and identify the amount that is received/paid for those services.*

Name of Entity Providing Service	Name of Entity Receiving Service	Type of Shared Service Provided	Comments (Enter more specifics if needed)	Agreement		Amount to be Received by/ Paid from Authority
				Effective Date	Agreement End Date	

**2023 AUTHORITY BUDGET  
FINANCIAL SCHEDULES SECTION**

# SUMMARY

Camden County Utilities Authority  
For the Period: January 01, 2023 to December 31, 2023

	<b>FY 2023 Proposed Budget</b>						<b>FY 2022 Adopted Budget</b>	<b>Total All Operations</b>	<b>All Operations</b>	<b>All Operations</b>	<b>% Increase (Decrease) Proposed vs. Adopted</b>
	#2	#3	#4	#5	#6	Total All Operations					
<b>REVENUES</b>											
Total Operating Revenues	\$ 90,957,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,957,401	\$ 90,370,881	\$ 586,520	0.6%	
Total Non-Operating Revenues	12,000	-	-	-	-	12,000	-	-	-	-	
Total Anticipated Revenues	90,969,401	-	-	-	-	90,969,401	90,382,881	586,520	0.6%		
<b>APPROPRIATIONS</b>											
Total Administration	11,883,644	-	-	-	-	11,883,644	11,779,978	103,666	0.9%		
Total Cost of Providing Services	42,868,216	-	-	-	-	42,868,216	40,495,044	2,373,172	5.9%		
Total Principal Payments on Debt Service in Lieu of Depreciation	12,856,388	-	-	-	-	12,856,388	12,388,025	468,363	3.8%		
Total Operating Appropriations	67,608,248	-	-	-	-	67,608,248	64,663,047	2,945,201	4.6%		
Total Interest Payments on Debt	1,737,640	-	-	-	-	1,737,640	1,728,962	8,677	0.5%		
Total Other Non-Operating Appropriations	23,000,000	-	-	-	-	23,000,000	23,000,000	-	0.0%		
Total Non-Operating Appropriations	24,737,640	-	-	-	-	24,737,640	24,728,962	8,677	0.0%		
Accumulated Deficit	-	-	-	-	-	-	-	-	-	#DIV/0!	
Total Appropriations and Accumulated Deficit	92,345,887	-	-	-	-	92,345,887	89,392,009	2,953,878	3.3%		
Less: Total Unrestricted Net Position Utilized	15,000,000	-	-	-	-	15,000,000	15,000,000	-	-	-	
Net Total Appropriations	77,345,887	-	-	-	-	77,345,887	74,392,009	2,953,878	4.0%		
<b>ANTICIPATED SURPLUS (DEFICIT)</b>	\$ 13,623,514	\$ -	\$ -	\$ -	\$ -	\$ 13,623,514	\$ 15,990,872	\$ (2,367,358)	-14.8%		

# Revenue Schedule

Camden County Utilities Authority  
For the Period: January 01, 2023 to December 31, 2023

<b>FY 2023 Proposed Budget</b>							<b>FY 2022 Adopted Budget</b>	<b>\$ Increase (Decrease) Proposed vs. Adopted</b>	<b>% Increase (Decrease) Proposed vs. Adopted</b>
Sewer	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	Total All Operations	Total All Operations	All Operations	All Operations
<b>OPERATING REVENUES</b>									
<i>Service Charges</i>									
Residential	67,712,715					\$ 67,712,715	\$ 67,412,899	\$ 299,816	0.4%
Business/Commercial	7,696,868					7,696,868	7,623,366	73,502	1.0%
Industrial	3,169,760					3,169,760	3,420,032	(250,272)	-7.3%
Intergovernmental	831,248					831,248	832,128	(880)	-0.1%
Other	5,978,139					5,978,139	6,014,357	(36,218)	-0.6%
<b>Total Service Charges</b>	<b>85,388,730</b>					<b>85,388,730</b>	<b>85,302,782</b>	<b>85,948</b>	<b>0.1%</b>
<i>Connection Fees</i>									
Residential	2,220,974					2,220,974	2,201,598	19,376	0.9%
Business/Commercial	821,632					821,632	814,464	7,168	0.9%
Industrial	154,056					154,056	152,712	1,344	0.9%
Intergovernmental	64,190					64,190	63,630	560	0.9%
Other	-					-	-	-	#DIV/0!
<b>Total Connection Fees</b>	<b>3,260,852</b>					<b>3,260,852</b>	<b>3,232,404</b>	<b>28,448</b>	<b>0.9%</b>
<i>Parking Fees</i>									
Meters						-	-	-	#DIV/0!
Permits						-	-	-	#DIV/0!
Fines/Penalties						-	-	-	#DIV/0!
Other						-	-	-	#DIV/0!
<b>Total Parking Fees</b>									<b>#DIV/0!</b>
<i>Other Operating Revenues (List)</i>									
Interest Charge/Returned Check	1,892,819					1,892,819	1,420,695	472,124	33.2%
Pretreatment Revenue	200,000					200,000	200,000	-	0.0%
Septage Revenue	200,000					200,000	200,000	-	0.0%
Sewer Extension Review/Title Search	15,000					15,000	15,000	-	0.0%
									#DIV/0!
									#DIV/0!
									#DIV/0!
									#DIV/0!
									#DIV/0!
									#DIV/0!
<b>Total Other Revenue</b>	<b>2,307,819</b>					<b>2,307,819</b>	<b>1,835,695</b>	<b>472,124</b>	<b>25.7%</b>
<b>Total Operating Revenues</b>	<b>90,957,401</b>					<b>90,957,401</b>	<b>90,370,881</b>	<b>586,520</b>	<b>0.6%</b>
<b>NON-OPERATING REVENUES</b>									
<i>Other Non-Operating Revenues (List)</i>									
									#DIV/0!
									#DIV/0!
									#DIV/0!
									#DIV/0!
									#DIV/0!
<b>Total Other Non-Operating Revenue</b>									<b>#DIV/0!</b>
<i>Interest on Investments &amp; Deposits (List)</i>									
Interest Earned	12,000					12,000	12,000	-	0.0%
Penalties									#DIV/0!
Other									#DIV/0!
<b>Total Interest</b>	<b>12,000</b>					<b>12,000</b>	<b>12,000</b>		<b>0.0%</b>
<b>Total Non-Operating Revenues</b>	<b>12,000</b>					<b>12,000</b>	<b>12,000</b>		<b>0.0%</b>
<b>TOTAL ANTICIPATED REVENUES</b>	<b>\$ 90,969,401</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,969,401</b>	<b>\$ 90,382,881</b>	<b>\$ 586,520</b>	<b>0.6%</b>



## Prior Year Adopted Revenue Schedule

Camden County Utilities Authority

FY 2022 Adopted Budget

	Sewer	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	Total All Operations
<b>OPERATING REVENUES</b>							
<i>Service Charges</i>							
Residential	67,412,899						\$ 67,412,899
Business/Commercial	7,623,366						7,623,366
Industrial	3,420,032						3,420,032
Intergovernmental	832,128						832,128
Other	6,014,357						6,014,357
<b>Total Service Charges</b>	<b>85,302,782</b>	-	-	-	-	-	<b>85,302,782</b>
<i>Connection Fees</i>							
Residential	2,201,598						2,201,598
Business/Commercial	814,464						814,464
Industrial	152,712						152,712
Intergovernmental	63,630						63,630
Other							-
<b>Total Connection Fees</b>	<b>3,232,404</b>	-	-	-	-	-	<b>3,232,404</b>
<i>Parking Fees</i>							
Meters							-
Permits							-
Fines/Penalties							-
Other							-
<b>Total Parking Fees</b>							-
<i>Other Operating Revenues (List)</i>							
Interest Charge/Returned Check	1,420,695						1,420,695
Pretreatment Revenue	200,000						200,000
Septage Revenue	200,000						200,000
Sewer Extension Review/Title Search	15,000						15,000
							-
							-
							-
							-
							-
							-
							-
<b>Total Other Revenue</b>	<b>1,835,695</b>	-	-	-	-	-	<b>1,835,695</b>
<b>Total Operating Revenues</b>	<b>90,370,881</b>	-	-	-	-	-	<b>90,370,881</b>
<b>NON-OPERATING REVENUES</b>							
<i>Other Non-Operating Revenues (List)</i>							
							-
							-
							-
							-
							-
<b>Total Other Non-Operating Revenues</b>							-
<i>Interest on Investments &amp; Deposits</i>							
Interest Earned	12,000						12,000
Penalties							-
Other							-
<b>Total Interest</b>	<b>12,000</b>	-	-	-	-	-	<b>12,000</b>
<b>Total Non-Operating Revenues</b>	<b>12,000</b>	-	-	-	-	-	<b>12,000</b>
<b>TOTAL ANTICIPATED REVENUES</b>	<b>\$ 90,382,881</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 90,382,881</b>

# Appropriations Schedule

Camden County Utilities Authority  
For the Period: January 01, 2023 to December 31, 2023

	<b>FY 2023 Proposed Budget</b>						<b>FY 2022 Adopted Budget</b>			<i>\$ Increase (Decrease) Proposed vs. Adopted</i>	<i>% Increase (Decrease) Proposed vs. Adapted</i>
	Sewer	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	Total All Operations	Total All Operations	All Operations	All Operations	
<b>OPERATING APPROPRIATIONS</b>											
<i>Administration - Personnel</i>											
Salary & Wages	\$ 2,619,928						\$ 2,619,928	\$ 2,576,517	\$ 43,411	1.7%	
Fringe Benefits	3,448,224						3,448,224	3,153,823	294,401	9.3%	
<b>Total Administration - Personnel</b>	<b>6,068,152</b>						<b>6,068,152</b>	<b>5,730,340</b>	<b>337,812</b>	<b>5.9%</b>	
<i>Administration - Other (List)</i>											
Professional Services	4,299,200						4,299,200	4,299,200	-	0.0%	
Insurance	192,067						192,067	446,713	(254,646)	-57.0%	
Bank Fees	320,000						320,000	320,000	-	0.0%	
Office Supplies	337,900						337,900	337,900	-	0.0%	
Miscellaneous Administration*	666,325						666,325	645,825	20,500	3.2%	
<b>Total Administration - Other</b>	<b>5,815,492</b>						<b>5,815,492</b>	<b>6,049,638</b>	<b>(234,146)</b>	<b>-3.9%</b>	
<b>Total Administration</b>	<b>11,883,644</b>						<b>11,883,644</b>	<b>11,779,978</b>	<b>103,666</b>	<b>0.9%</b>	
<i>Cost of Providing Services - Personnel</i>											
Salary & Wages	9,184,961						9,184,961	9,418,463	(233,502)	-2.5%	
Fringe Benefits	3,315,906						3,315,906	3,235,056	80,850	2.5%	
<b>Total COPS - Personnel</b>	<b>12,500,867</b>						<b>12,500,867</b>	<b>12,653,519</b>	<b>(152,652)</b>	<b>-1.2%</b>	
<i>Cost of Providing Services - Other (List)</i>											
Utilities	9,947,911						9,947,911	9,689,121	258,790	2.7%	
Sludge	6,236,839						6,236,839	5,429,532	807,207	14.9%	
Chemicals	6,030,000						6,030,000	5,086,080	943,920	18.6%	
Repairs	4,917,600						4,917,600	4,918,600	(1,000)	0.0%	
Miscellaneous COPS*	3,234,999						3,234,999	2,718,092	516,907	19.0%	
<b>Total COPS - Other</b>	<b>30,367,349</b>						<b>30,367,349</b>	<b>27,841,525</b>	<b>2,525,824</b>	<b>9.1%</b>	
<b>Total Cost of Providing Services</b>	<b>42,868,216</b>						<b>42,868,216</b>	<b>40,495,044</b>	<b>2,373,172</b>	<b>5.9%</b>	
Total Principal Payments on Debt Service in Lieu of Depreciation	12,856,388						12,856,388	12,388,025	468,363	3.8%	
<b>Total Operating Appropriations</b>	<b>67,608,248</b>						<b>67,608,248</b>	<b>64,663,047</b>	<b>2,945,201</b>	<b>4.6%</b>	
<b>NON-OPERATING APPROPRIATIONS</b>											
Total Interest Payments on Debt	1,737,640						1,737,640	1,728,962	8,677	0.5%	
Operations & Maintenance Reserve										#DIV/0!	
Renewal & Replacement Reserve	8,000,000						8,000,000	8,000,000	-	0.0%	
Municipality/County Appropriation	15,000,000						15,000,000	15,000,000	-	0.0%	
Other Reserves										#DIV/0!	
<b>Total Non-Operating Appropriations</b>	<b>24,737,640</b>						<b>24,737,640</b>	<b>24,728,962</b>	<b>8,677</b>	<b>0.0%</b>	
<b>TOTAL APPROPRIATIONS</b>	<b>92,345,887</b>						<b>92,345,887</b>	<b>89,392,009</b>	<b>2,953,878</b>	<b>3.3%</b>	
<b>ACCUMULATED DEFICIT</b>											
<b>TOTAL APPROPRIATIONS &amp; ACCUMULATED DEFICIT</b>	<b>92,345,887</b>						<b>92,345,887</b>	<b>89,392,009</b>	<b>2,953,878</b>	<b>3.3%</b>	
<b>UNRESTRICTED NET POSITION UTILIZED</b>											
Municipality/County Appropriation	15,000,000						15,000,000	15,000,000	-	0.0%	
Other										#DIV/0!	
<b>Total Unrestricted Net Position Utilized</b>	<b>15,000,000</b>						<b>15,000,000</b>	<b>15,000,000</b>	<b>-</b>	<b>0.0%</b>	
<b>TOTAL NET APPROPRIATIONS</b>	<b>\$ 77,345,887</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 77,345,887</b>	<b>\$ 74,392,009</b>	<b>\$ 2,953,878</b>	<b>4.0%</b>	

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations \$ 3,380,412.38 \$ - \$ - \$ - \$ - \$ - \$ 3,380,412.38

**AUTHORITY PROPOSED APPROPRIATIONS  
APPROPRIATION DETAIL PAGE**

Camden County Utilities Authority

For the Period: January 01, 2023 to December 31, 2023

*Use the space below to provide further detail of any Appropriations listed on "F-4 Appropriations (Proposed)"*

Line Item:	Sewer	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6





## Prior Year Adopted Appropriations Schedule

### Camden County Utilities Authority

#### FY 2022 Adopted Budget

	Sewer	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	Total All Operations
<b>OPERATING APPROPRIATIONS</b>							
<i>Administration - Personnel</i>							
Salary & Wages	\$ 2,576,517						\$ 2,576,517
Fringe Benefits	3,153,823						3,153,823
<b>Total Administration - Personnel</b>	<b>5,730,340</b>	-	-	-	-	-	<b>5,730,340</b>
<i>Administration - Other (List)</i>							
Professional Services	4,299,200						4,299,200
Insurance	446,713						446,713
Bank Fees	320,000						320,000
Office Supplies	337,900						337,900
Miscellaneous Administration*	645,825						645,825
<b>Total Administration - Other</b>	<b>6,049,638</b>	-	-	-	-	-	<b>6,049,638</b>
<b>Total Administration</b>	<b>11,779,978</b>	-	-	-	-	-	<b>11,779,978</b>
<i>Cost of Providing Services - Personnel</i>							
Salary & Wages	9,418,463						9,418,463
Fringe Benefits	3,235,056						3,235,056
<b>Total COPS - Personnel</b>	<b>12,653,519</b>	-	-	-	-	-	<b>12,653,519</b>
<i>Cost of Providing Services - Other (List)</i>							
Utilities	9,689,121						9,689,121
Sludge	5,429,632						5,429,632
Chemicals	5,086,080						5,086,080
Repairs	4,918,600						4,918,600
Miscellaneous COPS*	2,718,092						2,718,092
<b>Total COPS - Other</b>	<b>27,841,525</b>	-	-	-	-	-	<b>27,841,525</b>
<b>Total Cost of Providing Services</b>	<b>40,495,044</b>	-	-	-	-	-	<b>40,495,044</b>
<b>Total Principal Payments on Debt Service in Lieu of Depreciation</b>	<b>12,388,025</b>	-	-	-	-	-	<b>12,388,025</b>
<b>Total Operating Appropriations</b>	<b>64,663,047</b>	-	-	-	-	-	<b>64,663,047</b>
<b>NON-OPERATING APPROPRIATIONS</b>							
Total Interest Payments on Debt	1,728,962	-	-	-	-	-	1,728,962
Operations & Maintenance Reserve							-
Renewal & Replacement Reserve	8,000,000						8,000,000
Municipality/County Appropriation	15,000,000						15,000,000
Other Reserves							-
<b>Total Non-Operating Appropriations</b>	<b>24,728,962</b>	-	-	-	-	-	<b>24,728,962</b>
<b>TOTAL APPROPRIATIONS</b>	<b>89,392,009</b>	-	-	-	-	-	<b>89,392,009</b>
<b>ACCUMULATED DEFICIT</b>							
<b>TOTAL APPROPRIATIONS &amp; ACCUMULATED DEFICIT</b>	<b>89,392,009</b>	-	-	-	-	-	<b>89,392,009</b>
<b>UNRESTRICTED NET POSITION UTILIZED</b>							
Municipality/County Appropriation	15,000,000	-	-	-	-	-	15,000,000
Other							-
<b>Total Unrestricted Net Position Utilized</b>	<b>15,000,000</b>	-	-	-	-	-	<b>15,000,000</b>
<b>TOTAL NET APPROPRIATIONS</b>	<b>\$ 74,392,009</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 74,392,009</b>

\* Miscellaneous line items may not exceed 5% of total operating appropriations shown below. If amount in miscellaneous is greater than the amount shown below, then the line item must be itemized above.

5% of Total Operating Appropriations    \$ 3,233,152.35    \$ -    \$ -    \$ -    \$ -    \$ -    \$ 3,233,152.35

**AUTHORITY PRIOR YEAR ADOPTED APPROPRIATIONS  
APPROPRIATION DETAIL PAGE**

Camden County Utilities Authority

FY 2022 Adopted Budget

*Use the space below to provide further detail of any Appropriations listed on "F-5 Appropriations (PY Adopted)"*

<b>Line Item:</b>	<b>Sewer</b>	<b>Operation #2</b>	<b>Operation #3</b>	<b>Operation #4</b>	<b>Operation #5</b>	<b>Operation #6</b>







# Debt Service Schedule - Principal

Camden County Utilities Authority

If Authority has no debt, check this box:

	Date of Local Finance Board Approval	Fiscal Year Ending In							Total Principal Outstanding	
		2022 (Adopted Budget)	2023 (Proposed Budget)	2024	2025	2026	2027	2028		Thereafter
Sewer		\$ 12,388,025	\$ 12,856,388	\$ 12,651,733	\$ 12,620,822	\$ 11,579,788	\$ 10,645,048	\$ 10,110,938	\$ 89,011,842	\$ 159,476,559
Total Principal Operation #2		12,388,025	12,856,388	12,651,733	12,620,822	11,579,788	10,645,048	10,110,938	89,011,842	159,476,559
Total Principal Operation #3		-	-	-	-	-	-	-	-	-
Total Principal Operation #4		-	-	-	-	-	-	-	-	-
Total Principal Operation #5		-	-	-	-	-	-	-	-	-
Total Principal Operation #6		-	-	-	-	-	-	-	-	-
<b>TOTAL PRINCIPAL ALL OPERATIONS</b>		\$ 12,388,025	\$ 12,856,388	\$ 12,651,733	\$ 12,620,822	\$ 11,579,788	\$ 10,645,048	\$ 10,110,938	\$ 89,011,842	\$ 159,476,559

Indicate the Authority's most recent bond rating and the year of the rating by ratings service.

	Moody's	Fitch	Standard & Poors
Bond Rating			
Year of Last Rating			

# Debt Service Schedule - Principal (Detail Page)

Camden County Utilities Authority

*Fiscal Year Ending in*

Date of Local Finance Board Approval	2022 (Adopted Budget)	2023 (Proposed Budget)	2024	2025	2026	2027	2028	Thereafter	Total Principal Outstanding
									\$ .
									\$ .
									\$ .
									\$ .
									\$ .
									\$ .
									\$ .
									\$ .
									\$ .
									\$ .
									\$ .
									\$ .
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									\$ .
									\$ .
									\$ .
									\$ .
<b>TOTAL PRINCIPAL ALL OPERATIONS</b>									\$ .

# Debt Service Schedule - Interest

Camden County Utilities Authority

If Authority has no debt, check this box:

		Fiscal Year Ending in								
		2022 (Adopted Budget)	2023 (Proposed Budget)	2024	2025	2026	2027	2028	Thereafter	Total Interest Payments Outstanding
Sewer		\$ 1,728,962	\$ 1,737,640	\$ 1,593,090	\$ 1,443,292	\$ 1,271,758	\$ 1,096,659	\$ 971,834	\$ 7,842,645	\$ 15,956,917
	Total Interest Payments	1,728,962	1,737,640	1,593,090	1,443,292	1,271,758	1,096,659	971,834	7,842,645	15,956,917
	Operation #2									
	Total Interest Payments									
	Operation #3									
	Total Interest Payments									
	Operation #4									
	Total Interest Payments									
	Operation #5									
	Total Interest Payments									
	Operation #6									
	Total Interest Payments									
	<b>TOTAL INTEREST ALL OPERATIONS</b>	<b>\$ 1,728,962</b>	<b>\$ 1,737,640</b>	<b>\$ 1,593,090</b>	<b>\$ 1,443,292</b>	<b>\$ 1,271,758</b>	<b>\$ 1,096,659</b>	<b>\$ 971,834</b>	<b>\$ 7,842,645</b>	<b>\$ 15,956,917</b>

## Debt Service Schedule - Interest (Detail Page)

Camden County Utilities Authority

*Fiscal Year Ending in*

		2022 (Adopted Budget)	2023 (Proposed Budget)	2024	2025	2026	2027	2028	Thereafter	Total Interest Payments Outstanding
TOTAL INTEREST ALL OPERATIONS	\$	-	-	-	-	-	-	-	-	-

# Net Position Reconciliation

Camden County Utilities Authority

For the Period: January 01, 2023 to December 31, 2023

## FY 2023 Proposed Budget

	Sewer	Operation #2	Operation #3	Operation #4	Operation #5	Operation #6	Total All Operations
<b>TOTAL NET POSITION BEGINNING OF LATEST AUDIT REPORT YEAR(1)</b>	\$ 316,208,437						\$ 316,208,437
Less: Invested in Capital Assets, Net of Related Debt (1)	300,230,082						300,230,082
Less: Restricted for Debt Service Reserve (1)		9,524,000					9,524,000
Less: Other Restricted Net Position (1)							
Total Unrestricted Net Position (1)		6,454,355					6,454,355
Less: Designated for Non-Operating Improvements & Repairs							
Less: Designated for Rate Stabilization							
Less: Other Designated by Resolution							
Plus: Accrued Unfunded Pension Liability (1)	21,678,770						21,678,770
Plus: Accrued Unfunded Other Post-Employment Benefit Liability (1)	33,218,058						33,218,058
Plus: Estimated Income (Loss) on Current Year Operations (2)	3,096,903						3,096,903
Plus: Other Adjustments (attach schedule)							
<b>UNRESTRICTED NET POSITION AVAILABLE FOR USE IN PROPOSED BUDGET</b>	64,448,086						64,448,086
Unrestricted Net Position Utilized to Balance Proposed Budget							
Unrestricted Net Position Utilized in Proposed Capital Budget							
Appropriation to Municipality/County (3)	15,000,000						15,000,000
Total Unrestricted Net Position Utilized in Proposed Budget	15,000,000						15,000,000
<b>PROJECTED UNRESTRICTED UNDESIGNATED NET POSITION AT END OF YEAR</b>	\$ 49,448,086	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,448,086
Last issued Audit Report (4)							

(1) Total of all operations for this line item must agree to audited financial statements.

(2) Include budgeted and unbudgeted use of unrestricted net position in the current year's operations.

(3) Amount may not exceed 5% of total operating appropriations. See calculation below.

Maximum Allowable Appropriation to Municipality/County \$ 3,380,412 \$ - \$ - \$ - \$ - \$ - \$ 3,380,412

(4) If Authority is projecting a deficit for any operation at the end of the budget period, the Authority must attach a statement explaining its plan to reduce the deficit, including the timeline for elimination of the deficit, if not already detailed in the budget narrative section.

# **FISCAL YEAR 2023**

## **Camden County Utilities Authority**

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(Authority Name)

### **2023 AUTHORITY CAPITAL BUDGET/PROGRAM**

# 2023 CERTIFICATION OF AUTHORITY CAPITAL BUDGET / PROGRAM

## Camden County Utilities Authority

(Authority Name)

**Fiscal Year: January 01, 2023 to December 31, 2023**

*Check the box for the applicable statement below:*

It is hereby certified that the Authority Capital Budget/Program annexed hereto is a true copy of the Capital Budget/Program approved, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget, of governing body of the Camden County Utilities Authority, on January 00, 1900.

It is hereby certified that the governing body of the Camden County Utilities Authority have elected **NOT** to adopt and Capital Budget/Program for the aforesaid fiscal year, pursuant to N.J.A.C. 5:31-2.2, along with the Annual Budget by the governing body of the Camden County Utilities for the following reason(s):

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<b>Officer's Signature:</b>	Kim Michelini
<b>Name:</b>	Kim Michelini
<b>Title:</b>	Director of Administrative Operations/Authc
<b>Address:</b>	1645 Ferry Avenue Camden, NJ 08104
<b>Phone Number:</b>	856-583-1282
<b>Fax Number:</b>	856-964-1829
<b>E-mail Address:</b>	kim@ccmua.org



# 2023 CAPITAL BUDGET/PROGRAM MESSAGE

## Camden County Utilities Authority

Fiscal Year: January 01, 2023 to December 31, 2023

*Answer all questions below using the space provided.*

1. Has each municipality or county affected by the actions of the authority participated in the development of the capital plan and reviewed or approved the plans or projects included within the Capital Budget/Program (this may include the governing body or certain officials, such as planning boards, Construction Code Officials) as to these projects?

Yes

2. Has each capital project/project financing been developed from a specific capital improvement plan or report; does it include lifecycle costs; and is it consistent with the appropriate elements of Master Plans or other plans in the jurisdiction(s) served by the authority?

Yes

3. Has a long-term (5 years or more) infrastructure needs and other capital items (Vehicles, Equipment) needs assessment been prepared?

Yes

4. If amounts are on Page CB-3 in the column Debt Authorizations, indicate the primary source of funding the debt service for the Debt Authorizations (example - rate increase).

The new capital improvements implemented by the CCMUA have reduced operating costs somewhat, due to increased efficiencies. However, they also bring with them additional debt service. These two competing factors have tended to, roughly, offset each other so that the CCMUA has been able to replace the main components of its wastewater treatment plant, thereby improving environmental performance, without raising rates.

5. Please indicate which capital projects/project financings are being undertaken in the Metropolitan or Suburban Planning Areas as defined in the State Development and Redevelopment Plan.

N/A

6. Please indicate which capital projects/project financings are being undertaken within the boundary of a State Planning Commission-designated Center and/or Endorsed Plan and if the project was included in the Plan Implementation Agenda for that Center/Endorsed Plan.

N/A

# Proposed Capital Budget

**Camden County Utilities Authority**  
For the Period: January 01, 2023 to December 31, 2023

	Estimated Total Cost	Funding Sources				
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants Other Sources	
<i>Sewer</i>						
Delaware #1 WPCF	\$ 16,000,000		\$ 4,000,000	\$ 12,000,000		
Interceptors	12,000,000		4,000,000	8,000,000		
Combined Sewer Overflow	10,000,000				10,000,000	
Total	38,000,000	-	8,000,000	20,000,000	10,000,000	
<i>Operation #2</i>						
	-					
Total	-	-	-	-	-	
<i>Operation #3</i>						
	-					
Total	-	-	-	-	-	
<i>Operation #4</i>						
	-					
Total	-	-	-	-	-	
<i>Operation #5</i>						
	-					
Total	-	-	-	-	-	
<i>Operation #6</i>						
	-					
Total	-	-	-	-	-	
<b>TOTAL PROPOSED CAPITAL BUDGET</b>	<b>\$ 38,000,000</b>	<b>\$ -</b>	<b>\$ 8,000,000</b>	<b>\$ 20,000,000</b>	<b>\$ 10,000,000</b>	<b>\$ -</b>

*Enter brief description of up to four projects for each operation above. For operations with more than four budgeted projects, please utilize the additional pages. Input total amount of all projects for the operation on single line and enter "See Additional Pages" instead of project description.*



# Proposed Capital Budget

Camden County Utilities Authority  
For the Period: January 01, 2023 to December 31, 2023

## Funding Sources

	<b>Estimated Total Cost</b>	<b>Unrestricted Net Position Utilized</b>	<b>Renewal &amp; Replacement Reserve</b>	<b>Debt Authorization</b>	<b>Capital Grants</b>	<b>Other Sources</b>
	\$0					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
<b>TOTAL THIS PAGE ONLY</b>	<u>\$0</u>	\$ -	\$ -	\$ -	\$ -	\$ -

## Proposed Capital Budget

Camden County Utilities Authority  
For the Period: January 01, 2023 to December 31, 2023

		<i>Funding Sources</i>				
Estimated Total Cost		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants	Other Sources
	\$0					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
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	-					
	-					
	-					
<b>TOTAL ALL DETAIL PAGES</b>	<b>\$0</b>	\$	-	\$	-	\$
		-	\$	-	\$	-

# 5 Year Capital Improvement Plan

Camden County Utilities Authority  
For the Period: January 01, 2023 to December 31, 2023

		<i>Fiscal Year Ending in</i>					
	Estimated Total Cost	2023 (Proposed Budget)	2024	2025	2026	2027	2028
<i>Sewer</i>							
Delaware No. 1 WPCF Interceptors	\$ 75,000,000	\$ 16,000,000	\$ 15,000,000	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000	\$ 11,000,000
Interceptors	25,000,000	12,000,000	5,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Combined Sewer Overflow	46,000,000	10,000,000	20,000,000	10,000,000	2,000,000	2,000,000	2,000,000
	-	-	-	-	-	-	-
Total	146,000,000	38,000,000	40,000,000	23,000,000	15,000,000	15,000,000	15,000,000
<i>Operation #2</i>							
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-
<i>Operation #3</i>							
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-
<i>Operation #4</i>							
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-
<i>Operation #5</i>							
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-
<i>Operation #6</i>							
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 146,000,000</b>	<b>\$ 38,000,000</b>	<b>\$ 40,000,000</b>	<b>\$ 23,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>	<b>\$ 15,000,000</b>

# 5 Year Capital Improvement Plan

**Camden County Utilities Authority**  
 For the Period: January 01, 2023 to December 31, 2023

*Fiscal Year Ending in*

	Estimated Total Cost	<i>Fiscal Year Ending in</i>					
		2023 (Proposed Budget)	2024	2025	2026	2027	2028
	\$ -						
<b>TOTAL THIS PAGE ONLY</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

# 5 Year Capital Improvement Plan

Camden County Utilities Authority  
For the Period: January 01, 2023 to December 31, 2023

		<i>Fiscal Year Ending in</i>					
	Estimated Total Cost	2023 (Proposed Budget)	2024	2025	2026	2027	2028
	\$ -						
<b>TOTAL THIS PAGE ONLY</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



# 5 Year Capital Improvement Plan

**Camden County Utilities Authority**  
 For the Period: January 01, 2023 to December 31, 2023

*Fiscal Year Ending in*

	Estimated Total Cost	2023 (Proposed Budget)	2024	2025	2026	2027	2028
	\$ -						
<b>TOTAL ALL DETAIL PAGES</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

## 5 Year Capital Improvement Plan Funding Sources

Camden County Utilities Authority  
For the Period: January 01, 2023 to December 31, 2023

	Estimated Total Cost	Funding Sources			
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants Other Sources
<i>Sewer</i>					
Delaware No. 1 WPCF	\$ 75,000,000		\$ 10,000,000	\$ 65,000,000	
Interceptors	25,000,000		10,000,000	15,000,000	
Combined Sewer Overflow	46,000,000			26,000,000	20,000,000
Total	146,000,000	-	20,000,000	106,000,000	20,000,000
<i>Operation #2</i>					
	-				
	-				
	-				
Total	-	-	-	-	-
<i>Operation #3</i>					
	-				
	-				
	-				
Total	-	-	-	-	-
<i>Operation #4</i>					
	-				
	-				
	-				
Total	-	-	-	-	-
<i>Operation #5</i>					
	-				
	-				
	-				
Total	-	-	-	-	-
<i>Operation #6</i>					
	-				
	-				
	-				
Total	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 146,000,000</b>	<b>\$ -</b>	<b>\$ 20,000,000</b>	<b>\$ 106,000,000</b>	<b>\$ 20,000,000</b>
Total 5 Year Plan per CB-4	<u>\$ 146,000,000</u>				
Balance check		- If amount is other than zero, verify that projects listed above match projects listed on CB-4.			

# 5 Year Capital Improvement Plan Funding Sources

Camden County Utilities Authority  
For the Period: January 01, 2023 to December 31, 2023

	Estimated Total Cost	<i>Funding Sources</i>			
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants Other Sources
	-				
<b>TOTAL THIS PAGE ONLY</b>	\$ -	\$ -	\$ -	\$ -	\$ -

# 5 Year Capital Improvement Plan Funding Sources

**Camden County Utilities Authority**  
 For the Period: January 01, 2023 to December 31, 2023

	Estimated Total Cost	<i>Funding Sources</i>			
		Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants Other Sources
	-				
<b>TOTAL THIS PAGE ONLY</b>	\$ -	\$ -	\$ -	\$ -	\$ -

# 5 Year Capital Improvement Plan Funding Sources

**Camden County Utilities Authority**

For the Period: January 01, 2023 to December 31, 2023

*Funding Sources*

	Estimated Total Cost	Unrestricted Net Position Utilized	Renewal & Replacement Reserve	Debt Authorization	Capital Grants	Other Sources
	-					
<b>TOTAL ALL DETAIL PAGES</b>			\$	-	\$	-
			-	\$	-	\$
			-	-	-	-

**Annual List of Change Orders Approved  
Pursuant to N.J.A.C. 5:30-11**

Contracting Unit: Camden County Utilities Authority Year Ending: December 31, 2021

The following is a complete list of all change orders which caused the originally awarded contract price to be exceeded by more than 20 percent. For regulatory details please consult N.J.A.C. 5:30-11.1 et seq. Please identify each change order by name of the project.

<p>1. Johnson Mimiran &amp; Thompson, 1200 Lennox Drive, Trenton, NJ  Contract: Construction Management Services Wet Weather Upgrades  Original Contract Amount: \$346,546.20  #R-20:5-90 Change Order #1 - \$246,329.16 Reason: The construction schedule changed after the contract was awarded from 12 months to 18-24 months (thru December 31,2020).  #R-21:3-48 Change Order #2 - \$243,455.52 Reason: The construction schedule changed again due to manufacturing delays. This change order increased the contract upset amount</p>
<p>2. Utility Advantage, PO Box 427, Woodstown, NJ 08098  Contract: Energy Consultant Services - Understanding &amp; Assessing CCMUA's Needs &amp; Goals  Original Contract Amount: \$30,000.00  #R-21:5-78 Change Order #1 - \$32,000.00 Reason: Additional out-of-scope work/services, including telemetry, intelligence suite and peak forecasting "SCP", that would capture critica</p>
<p>3. Joseph F. McKernan, Jr. Architects &amp; Assoc., LLC, 100 Dobbs Lane, Suite 204, Cherry Hill, NJ 08034  Contract: CCMUA Admin and Services Building Renovations  Original Contract Amount: \$399,082.00  #R-21:5-78 Change Order #1 - \$127,500.00 Reason: Additional out-of-scope work/services, revised drawings, plans &amp; specs and contract management during construction. This chan</p>
<p>4. JCI Jones, 1765 Ringling Blvd., Sarasota, FL 34236  Contract: Supply &amp; Delivery of Sodium Hypochlorite Solution  Original Contract Amount: \$,688/gallon  #R-21:11-168 Change Order #1 - \$1,0895/gallon Reason: Supply chain issues related to the COVID-19 pandemic, including temporary shut-down of production facilities. This change</p>

For each change order listed above, submit with introduced budget a copy of the governing body resolution authorizing the change order and an Affidavit of Publication for the newspaper notice required by N.J.A.C. 5:30-11.9(d). (Affidavit must include a copy of the newspaper notice.)  
if you have not had a change order exceeding the 20 percent threshold for the year indicated above, please check here  and certify below.

6/19/2023 \_\_\_\_\_ Date  
Kim Michelini  
Clerk/Secretary to the Governing Body

**Appendix to Budget Document**

This change  
from \$592,8

al data to alk

ge order inc

order incre: